CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST			55 ^{1111,116} 2015/16	R ^{evised} 2015/16	Estimate 2016/17	Estimate 2017/18	45 ^{5^{tinate} 2018/19}	45 ^{4110,416} 2019/20
Directorate	Service		£000's	£000's	£000's	£000's	£000's	£000's
Chief Executive	Corporate Policy Making	Flexible Working and Accomodation Review			(100)			
	Corporate Policy Making	Supplies & Services - Other Misc		(5)				
	Directorate Restructure	Savings	(20)	(20)				
	Total Chief Executive		(20)	(25)	(100)	0	0	0
Communitites	Affordable Housing	Senior Housing Development Officer - Additional Hours	5	5				
	Affordable Housing	Legal fees B3Living		(10)	(5)			
	All Weather Pitch	Townmead Project	(5)	8				
	Community Arts Programme	Additional Income	(10)	(6)	(4)			
	Grants to Vol. Organisations	Budget Reduction	(17)	(12)				
	Safer Communities	Recharged to HRA for Anti Social Behaviour Work	(5)	(5)				
	Safeguarding	Safeguarding Officers			50			
	Safeguarding	Recharge to HRA			(31)			
	Total Communities		(32)	(20)	10	0	0	0
Governance	Building Control	Fees & Charges		(39)				
	Building Control	Ring Fenced Account		39				
	Development Control	Publicity Savings	(6)	(6)				
	Development Control	Fees & Charges		(55)	(75)			
	Development Control	Pre Application Consultation Fees			(10)			
	Development Control Group	Senior Planning Officer	1	15				
	Directorate Restructure	Savings	(19)	(19)				
	Governance Admin	Training			9			
	Governance & Performance Management	Restructure	(10)	(10)				
	Internal Audit	Corporate Fraud Team	66	46	10			
	Legal Services	Restructure	(10)	(10)				
	Legal Services	Fees & Charges		(5)				
	Local Land Charges	Professional Fees - ECC Highways		(4)				
	Local Land Charges	Reduction Re Fees & Charges		39				
	Members Allowances	Increase in Basic Allowances			50			
	Public Relations & Information	Discontinuance of the Forester	(39)	(44)				
	Total Governance		(17)	(53)	(16)	0	0	0

Neighbourhoods	Animal Welfare	Cleansing Contract	(7)	(7)				
	Animal Welfare	Budget Savings		(15)	(16)			
	Countrycare	Additional Income	(15)	(3)	(12)			
	Economic Development	Increased staff time		30				
	Emergency Planning	Leased vehicle	4	4				
	Emergency Planning	Essex Fire contribution		(15)				
	Engineering, Drainage & Water	New Post		10	27			
	Estates & Economic Development	Estates & Economic Development Restructure	92	92				
	Fleet Operations	Removal of Deficit	(29)	(24)				
	Land and Property	Rental Income - Shops	(13)	6				
	Land and Property	Industrial Estates	(21)	(16)				
	Land and Property	Oakwood Hill Units	(24)	(31)	(8)			
	Land and Property	Greenyards	(3)	(3)	(2)			
	Land and Property	Epping Forest Shopping Park				(260)	(1,390)	(360)
	Leisure Management	Savings from New Contract			(75)	(175)		
	Licensing	Licencing Officer (Premises Licences)	6	6				
	Off Street Parking	Parking Fee Increases	(95)	(189)	(31)			
	Off Street Parking	Cleansing Contract	8	8				
	Off Street Parking	Machine Maintenance and collections	27	27	5	8		
	Planning Policy Group	Increase in Staffing		25	75			
	Waste Management	Inter Authority Agreement, reduced ECC Income	8	8	19			
	Waste Management	New contract	(88)	(66)				
	Waste Management	Additional Staffing			31			
	Directorate Restructure	Savings	(24)	(24)				
	Total Neighbourhoods		(174)	(177)	13	(427)	(1,390)	(360)

Resources	Bank & Audit Charges	Audit Fees		(12)				
	Building Maintenance - Non HRA	Planned Maintenance Programme	(28)	(28)				
	Cashiers	Closure of Epping Cash Desk			(15)	(5)		
	Cashiers	Electronic Payments		35				
	Cashiers	Income		(5)				
	Civic Offices	Solar Panel Energy Saving	(10)	(9)	(3)			
	Civic Offices	NDR re-assessment	22	(17)				
	Corporate Training	Consultant Fees	(11)	(11)				
	Corporate Improvement	Improvement budget savings	(20)	(20)				
	Council Tax Collection	Court Costs		(25)				
	Duty Officers	Out of Hours Service	(36)	(36)				
	Facilities Management	Casual Staff	(8)	(8)				
	Finance Miscellaneous	Car Leasing (excluding HRA)	(20)	(26)	(15)	(24)		
	Housing Benefits Administration	Admin Reductions	22	23	73			
	Housing Benefits	Benefits restructure/SFIS transfer	(67)	(67)				
	Housing Benefits	Docs On Line		(19)				
	Housing Benefits	Non Hra Rent Rebates		29	7			
	ICT	Essex on line Partnership Subscription	6	6				
	Insurance Services	Savings from new contract (GF element)		(26)				
	Procurement	Essex Procurement Hub		(8)				
	Revenues	Restructure			(9)			
	Total Resources		(150)	(224)	38	(29)	0	0
Other Items	Investment Interest	Reduction due to shops transfer/use of balances	45	100	100			
	New Homes Bonus		(242)	(252)			515	
	All Directorates	Additional Employers National Insurance			450			
	Pensions	Deficit Payments	17	17	43			
	Total CSB		(573)	(634)	538	(456)	(875)	(360)

DISTRICT DEVELOPMENT FUND

Directorate	Service	Description	دي 2015/16 2000's	6/f ^{h070} 2014/15 2015/16 £000's	ور جو ⁰¹⁵ 2015/16 £000's	65 ^{117,46} 2016/17 £000's	دي دي 2017/18 £000's	65 ¹¹⁷⁰⁴⁶ 2018/19 £000's	£5 ³¹⁷⁷⁸⁸ 2019/20 £000's
Chief Executive	Chief Executive Policy Group	Transformation Programme	75	75	33	77			
	Corporate Policy Making	LLPG staffing	16		17				
	Corporate Policy Making	LLPG staffing HRA Contribution	(4)		(4)				
	Total Chief Executive		87	75	46	77	0	0	0
Communitites	Communities	Externally Funded Projects	153		197	86			
	Communities	Externally Funded Projects	(153)		(197)	(86)			
	Communities	Get Active Epping Forest			10				
	Communities	Museum Store License (Lease)			52	17			
	Grants to Voluntary Orgs	VAEF transport scheme		5	5				
	Homelessness Private Sector Housing	Legal Fees Landlord Accreditation Scheme	20 3	7 3	27 1	20 1	20		
	Private Sector Housing	Energy Efficiency Works	5	3	3				
	Private Sector Housing	Works in default	5		5				
	Private Sector Housing	Works in default	(5) 47		(5) 47				
	Safeguarding Safeguarding	Safeguarding audit Recharge to the HRA	(27)		(31)				
	Safer Communities	Analysts post	27		26	34	4		
	Safer Communities	Analysts post				(30) 19	19	19	
	Safer Communities Youth Council	CCTV Trainee Assistant post Enabling Fund				8	19	15	
	Total Communitites		70	18	140	69	43	19	0
Governance	Building Control	Fees & Charges			(45)				
	Building Control	Ringfenced Account			34				
	Building Control Group	Salary saving re vacant posts (net of Consultants)	(57)						
	Building Control Group	Salary saving re vacant posts Ring Fenced Element	41						
	Development Control	Pre Application Consultation Fees			(20)	(10)			
	Development Control	Fees & Charges			(200)	(75)			
	Development Control Group Development Control Group	Trainee Contaminated Land Officer Trainee Planning Officer				22 45	26 51		
	Development Management	Administrative Assistant		10	8	45 10	12		
	Development Management	Additional Temporary staffing	25	10	25	27	23		
	Development Management	Document Scanning	20	23	34	68	20		
	Development Management	Savings to fund document scanning project		19	19				
	Electoral Registration	Individual Registration Costs	49	27	72				
	Electoral Registration	Individual Registration Costs	(49)		(37)				
	Enforcement & Planning Appeals	Income			(27)				
	Legal Services	Transformation Programme			13	27			
	Legal Services	Additional Income	(00)		(10)				
	Local Land Charges Local Land Charges	Additional Income New Burdens Grant	(20)		(102)				
	Planning Appeals	Professional Fees			(103) (5)				
	Planning Appeals	Contingency for Appeals	35	1	(5)	45	45		
	Tree Preservation & Lanscape	Technical Assistant - Conservation	10	·	2	11	12		
	Total Governance		34	80	(204)	170	169	0	0

Neighbourhoods	Contaminated Land & Water Quality	Contaminated land investigations	64			64			
	Countrycare	Protected species/habitat related consultation	10		10				
	Countrycare	Staffing	7		7				
	Countrycare	BRIE - SLA	4		4	4	4		
	Economic Development	Economic Development Strategy	5	4	1	4	4		
	Economic Development	Tourism Task Force	15		18	35			
	Economic Development	Town Centres Support	0	28	48	50			
	Economic Development	Portas Funding	9			9			
	Estates & Valuations	Property Valuations	100		20				
	Asset Rationalisation	Council Asset Rationalisation	188	111	273	27			
	Asset Rationalisation	New Development Project Officer	90	(8)	82	16			
	Food Safety	Inspections	3	1	4				
	Forward Planning	Local Plan	250	(34)	435	552	232	254	
	Forward Planning	Neighbourhood Planning		9	9				
	Highways General Fund	Roundabout maintenance		7					
	Highways General Fund	Contribution to ECC				50			
	Land and Property	Rental Income - Shops			10				
	Leisure Management	Contract set up costs	46		46				
	Leisure Management	Contribution from SLM	(23)		(23)				
	Licensing	Additional Staff Premises Licences	4		4				
	North Weald Airfield	Safety of Bund	3	1	4				
	North Weald Airfield	Consultancy Exercise		20	20				
	North Weald Airfield	Loss of Market rent			73				
	Off street parking	Payment to NEPP for redundancies		31	31				
	Off street parking	Traffic orders and information boards	15		15				
	Off street parking	Sale of old pay and display machines			(6)				
	Parks & Grounds	Roding Valley Lake - Disabled Projects		5	5				
	Parks & Grounds	Open Spaces - Tree Planting		10		10			
	Parks & Grounds	Survey of River Roding errosion	15		15				
	Town Centre Regeneration	Waltham Abbey Regeneration Projects	45		45				
	Waste Management	Replacement Bins			53	53			
	Waste Management	Waste Contract mobilisation		5					
	Waste Management	SHWM Ltd Dividend			(100)				
	Total Neighbourhoods		750	190	1,103	874	240	254	0
	-				,		-		

Resources	Accounts Payable	Implementation of E-Invoicing	3	4	5	2			
	Building Maintenance - Non HRA	Planned Building Maintenance Programme	129	58	74	110	74	156	76
	Civic Offices	Vending Machine Rental saving	(5)						
	Council Tax Benefits	Previous Year Clawback	(35)		(50)	(15)			
	Council Tax Collection	Professional Fees			4				
	Council Tax Collection	Collection Investment	(47)		(47)	(47)	(47)		
	Council Tax Collection	Local Council Tax New Burdens Expenditure	32	13					
	Council Tax Collection	Local Council Tax New Burdens Expenditure - Mobile Working			20				
	Council Tax Collection	Local Council Tax New Burdens Expenditure - E-Services			15	108			
	Council Tax Collection	Local Council Tax New Burdens Expenditure - Single Persons Discount Review			4				
	Council Tax Collection	Technical Agreement Contributions	(197)		(316)	(316)	(316)		
	Council Tax Collection	New Burdens Grant			(23)				
	Housing Benefits Administration	Hardship & Compliance	(5)		(82)	(82)	(82)		
	Housing Benefits Administration	Benefits Grants	55	43					
	Housing Benefits Administration	Benefits Specific Grants - Online Forms			30				
	Housing Benefits Administration	Benefits Specific Grants - Data Matching				60			
	Housing Benefits Administration	Benefits Specific Grants - Unallocated				18	20		
	Housing Benefits Administration	Benefits Specific Grants			(20)				
	Housing Benefits	Hardship & Compliance - Benefits Officers				62	62	62	
	Housing Benefits	Benefits Specific Grants - Furniture			5				
	Human Resources	Savings to fund redundancy		14	14				
	ICT	Savings to fund Social Media Management Application (PR)		10	10				
	Revenues	Temporary Additional Staffing	190	1	125	234	211		
	Sundry Non Distributable Costs	Emergency Premises Works	18	(1)	9	8			
	Total Resources		138	142	(223)	143	(78)	218	76
	Total Service Specific District Devel	lopment Fund	1,079	505	862	1,333	374	491	76
	Capital Expenditure Charged to Reven	nue	12	50	49				
	Council Tax Freeze		(83)		(83)				
	Lost Investment Interest		115		115				
	New Homes Bonus					(581)	(62)	148	
	Parish Council's	Support Grants	6		6	. ,			
			1,129	555	949	752	312	639	76

INVEST TO SAVE

			دي 2015/16 £000's	به 2015/1 £000's	6 20 1	6/17 2	£3 ^{4177,248} 2017/18 2000's	£s ^{timate} 2018/19 £000's	43 ¹¹⁰³⁶ 2019/20 £000's
Communities	Homelessness	Rental Loans Scheme (R)				30	30	30)
				0	0	30	30	30) 0
Neighbourhoods	Car Parking Car Parking Grounds Maintenance Grounds Maintenance	Replacement LED lighting(C) Termination of contract with NEPP(R) New Tractor & Flails(C) Training(R)			15 67	50 2	50		
				0	82	52	50	() 0
Resources	Civic Offices Cashiers ICT	Alterations to cashiers hall (R) Two payment kiosks (C) Ariel Camera System (R)			5	10 20			
				0	5	30	0	(0 0
				0	87	112	80	30) 0